Exhibit 3

After 4-hour Zoom chaos, NHGOP adjourns annual meeting with no votes on chair, vice chair

CONCORD, N.H. —
"We tried," said New Hampshire Republican Party Executive Director Joe Sweeney.

After four hours Saturday of mostly chaos and infighting on how their annual meeting was being conducted via Zoom due to the COVID pandemic, Sweeney and other party leaders decided to adjourn to try to figure out a better way to meet and discuss issues and vote on candidates for top party officers in the coming weeks.

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"We have obviously shown that this is not the process for this to take place," Sweeney said at the end of the ordeal.

"I think it's a great case study for why the 400-member House of Representatives cannot do this online," he said. "I apologize for any technical difficulties that we had … The motion to adjourn is passed."

The 364 credentialed party members never did not vote on the contested races for chair between current chair Stephen Stepanek and conservative radio talk show host Keith Hanson. They did not vote as scheduled on the contested race for vice chair in which Pam Tucker is being challenged in a reelection bid by former state Rep. Dan Hynes.

An online vote to suspend the rules to allow for nominations from the floor became a 90-minute slog to sort through, with multiple cases of double voting because of confusion over the remote ballots.

Sweeney said that on Monday, he will mail each state committee member a ballot with a return envelope so they can cast votes in the contested races for party chair and vice chair. The ballots must be returned by Feb. 8.

Resolutions and bylaw amendments that had been on tap for discussions and votes on Saturday were put off indefinitely – until the state committee can again meet in person.

The frustration was evident early in the meeting, which the party made available to the general public on a YouTube platform on the party's website.

With 364 members credentialed, it became difficult -- and eventually impossible -- to manage.

"Members struggled to get on the Zoom call," longtime state committee member and former Manchester GOP Chair Tammy Simmons said in an interview after the adjournment, explaining her perspective of what went wrong..

"And once they were on, they were completely muted, so that when motions were made and votes were cast, people weren't being heard.

"People tried to make motions but when they raised their hands (on the Zoom mechanism), they weren't being recognized," she said.

One member of the committee held up a sign stating “point of order,” for more than an hour, and wasn’t unmuted, Simmons noted.

Voice votes on preliminary matters became episodes of insults being hurled at the moderator.

"I do not appreciate the insults," meeting parliamentarian Bryan Gould said at one point. "We're going to drive people away with this type of behavior."

The response from one unidentified party member was: "This meeting is a joke."

Sweeney did indeed try to create an orderly format to conduct the annual meeting.

He had set up online voting through Survey Monkey for people to cast votes. But on the first vote using the platform, some members received multiple links for the same vote.

“People were frustrated and couldn’t figure out what was going on,” Simmons said. “People felt very disenfranchised by the process. They want to be active members. They wanted to be recognized.

“But today, a lot of the state committee members felt as if they were being shut out.”

Simmons said the mutinous tone of the meeting did not reflect what she said is a unified party when it comes to electing Republicans.

“We are a functional party,” she said. “This was just stupid insider stuff.”

Gov. Chris Sununu did not attend the meeting remotely because, according to spokesperson Ben Vihstadt, “The governor is focused and working on the (COVID-19) vaccine rollout.”

Vihstadt declined comment after the meeting, reiterating that Sununu's "focus today and every day continues to be on ensuring that

as many Granite Staters as possible receive the COVID vaccine as fast as possible."

Stepanek could not be reached for comment after the meeting.

Hanson immediately emailed all members of the state committee calling the meeting “an absolute travesty.

“This is the direct result of failed leadership. Pure and simple,” he wrote.

He said he will hold a telephone town hall on Monday “to discuss where we go from here and how we can best facilitate not only a comeback but a much-needed period of healing."

“The meeting wasn’t planned out well,” said conservative former state Rep. JR Hoell, who made the motion for a simple rules change that led to the 90-minute "technical difficulty" delay.

“I would have had a meeting in person and allow for a quality Zoom feed to have people join in who did not want to be at the meeting, and that would have reduced the number of people on Zoom.”

Hoell noted that the Executive Council held a meeting in this way earlier this week when it heard testimony on the of Attorney General Gordon MacDonald as chief justice of the New Hampshire Supreme Court.

"Bottom line, if the Executive council can run a hybrid meeting, in person with and without masks, and allow for anyone in the state to dial in and to be part of the conversation, than I would think a political party could find a way to make it happen."

“Freedom and providing transparency is messy,” he said. “This proves that trying to hold a 400-member House meeting would be a disaster.”

Courtesy JR Hoell

Multiple hands were raised at several points during the NHGOP annual meeting

Candidates ask for support

Before the meeting broke down, Hanson and Stepanek asked the members for their support and other party officers made reports to the committee members.

Hanson, nominated by former congressional candidate Eli Clemmer, said the party must grow its legislative majorities to veto-proof levels and extend GOP control to local elections – "school committees, city councils, mayoral candidates, right down to library trustees."

"We must install good conservative candidates and jettison the establishment Republicans and Republicans in name only who see the NHGOP and the Republican Party as nothing more than a mechanism of self-advancement."

Stepanek was nominated by former New Hampshire House Speaker Bill O'Brien, who referred to WMUR's report Friday that there is no record of Hanson voting in his hometown of Grantham last year.

He called Stepanek "indispensable" and "a candidate for chairman who has a record of voting for President Trump in 2020. We know this because he's the only one with a record of actually voting in 2020."

"After years as state party chairman, we now have money in the bank, we now have no debt, we have more town committees reaching out to individuals than we ever have in the past," said Ray Chadwick, a member of the NHGOP executive committee, in support of Stepanek.

Stepanek said that when he became chair two years ago, the party was "all but bankrupt," contributing "virtually nothing" to legislative and Executive Council races.

"I stood before you and pledged to bring people together and put together a team which would rebuild the New Hampshire Republican Party," Stepanek said. "Today, I am happy to report that that is what has happened."

Stepanek said that under the direction of longtime activist Kate Day, a committee was formed to expand the NHGOP's grassroots reach. He said the NHGOP has increased its number of local town committees from 40 to more than 100.

He said State House candidate recruitment efforts have improved under Tucker, with 384 candidates for 400 House seats in 2020, and he said, "We had a record of over 100 Republican women who were running for office."

He added, "In spite of the China virus, we had record fundraising. We have no debt and over $100,000 in the bank after spending over $400,000 directly on House, Senate and Executive Council races – something the state party hasn't done in a very long time."

Stepanek noted that New Hampshire was the only state in the country to flip both chambers of the Legislature from Democratic to Republican majorities.

"Because of this we control redistricting," he said. "I can stand here today and guarantee you that we will send a conservative Republican to Washington, D.C. as a Congress person in 2022."

In his report, Republican National Committeeman Chris Ager called for party unity.

"The way I see it, the Democrats are at war with us and we have to fight back as the loyal opposition," Ager said. "This is no time to fight amongst ourselves. Make no mistake, the Democrats are the enemy.

"We can win at least one congressional district in 2022 and one (U.S.) Senate seat and there are already forces in Washington and throughout the country that have identified New Hampshire as a place to pick up seats."

Before the meeting turned raucous, Ager urged his fellow Republicans, "Please let's stick together. Let's take the fight to the

Democrats. Let's keep our fights internal and take the rest of our energy and fight the Democrats. That's the real danger."

Republican National Committeewoman Juliana Bergeron said that she and Ager are already working to ensure that the state's presidential primary keeps its first in the nation status. She said that during the recent RNC winter meeting in Florida she and Ager met with their counterparts from Iowa, South Carolina and Nevada, "and we have decided together as a team to protect the (early voting) status of all four of these states."

Zandra Rice Hawkins, executive director of the progressive group Granite State Progress, pushed back on Ager's comments and the overall meeting.

"Chris Sununu and the NHGOP failed once again to hold accountable members spouting racist, anti-Semitic and violent messages and instead doubled down on hateful, dangerous rhetoric," she said in a statement.

"Instead, the NH Republican Party discussed how to shun Republicans who stand up to this hateful, violent rhetoric and whether to boycott social media platforms that remove such content. It is decisions like this that led to an attempted coup in D.C. It is shameful that Chris Sununu continues to look the other way and allow this dangerous behavior."